Appendix 1: Review Activity

Below is a summary of activity undertaken as part of the review.

Timeframe	Activity		
November – December 2022	Stakeholder Engagement undertaken by external consultants SJ Educoach.		
	Activity included: online surveys, in-person and virtual workshops and interviews with stakeholders.		
	Development and submission of report, including recommendations and areas for improvement.		
January – April 2023	Delivery of Phase One report of the Early Years review.		
	Activity included: identifying and compiling relevant data, desktop research into current context, local and national initiatives, identification of areas requiring further analysis (deep dives).		
March 2023	Formation of Early Years Review Reference group.		
April – September 2023	Appointment of academic research partner Early Education through a successful tendering process.		
	Early Education undertaking research, including literature review, focus groups and online surveys with stakeholders.		
	Submission of research findings with recommendations by Early Education.		
April – August 2023	Stakeholder engagement for deep dives carried out by Children's commissioning, including visiting services and talking to parents, engagement with teams delivering services, reviewing performance through data and key performance indicators, identifying (where possible) unit costs to understanding value for money.		
September - October 2023	Identification of key recommendations from the review, including engaging with stakeholder for comment.		
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